

Letter of Authorization

To : CÔNG TY TNHH AETHRA (AETHRA COMPANY LIMITED)

Address: 2nd Floor, Saigon Paragon Building, No. 3 Nguyen Luong Bang Street, Tan My Ward, Ho Chi Minh City, Vietnam

Authorization matters:

We hereby authorize CÔNG TY TNHH AETHRA (AETHRA COMPANY LIMITED) as our legal business agent in the [Indian market] to conduct the following business on our behalf:

1. Responsible for the market promotion, customer development, and business liaison of our products (mainly including ventilation equipment, fans, mufflers, damper, and related supporting products) in the above-mentioned areas.

2. Represent us in conducting business negotiations with potential clients, and collect and disseminate market information and customer needs.

3. After obtaining written confirmation from our side, you may represent us in participating in bidding, contract negotiations, and signing matters related to the project.

4. The authorized person shall bear legal responsibility for the business activities engaged in within the authorized scope; The authorized person shall not use this power of attorney to engage in any behavior that is detrimental to the interests and reputation of the authorizer.

5. Without the written consent of the authorizer, the authorized person has no right to delegate any rights stated in this power of attorney to any third party.

Shangfeng Company reserves the right of final interpretation

浙江上风高科专风实业股份有限公司

Zhejiang Shangfeng Special Blower Industrial Co., Ltd.,